

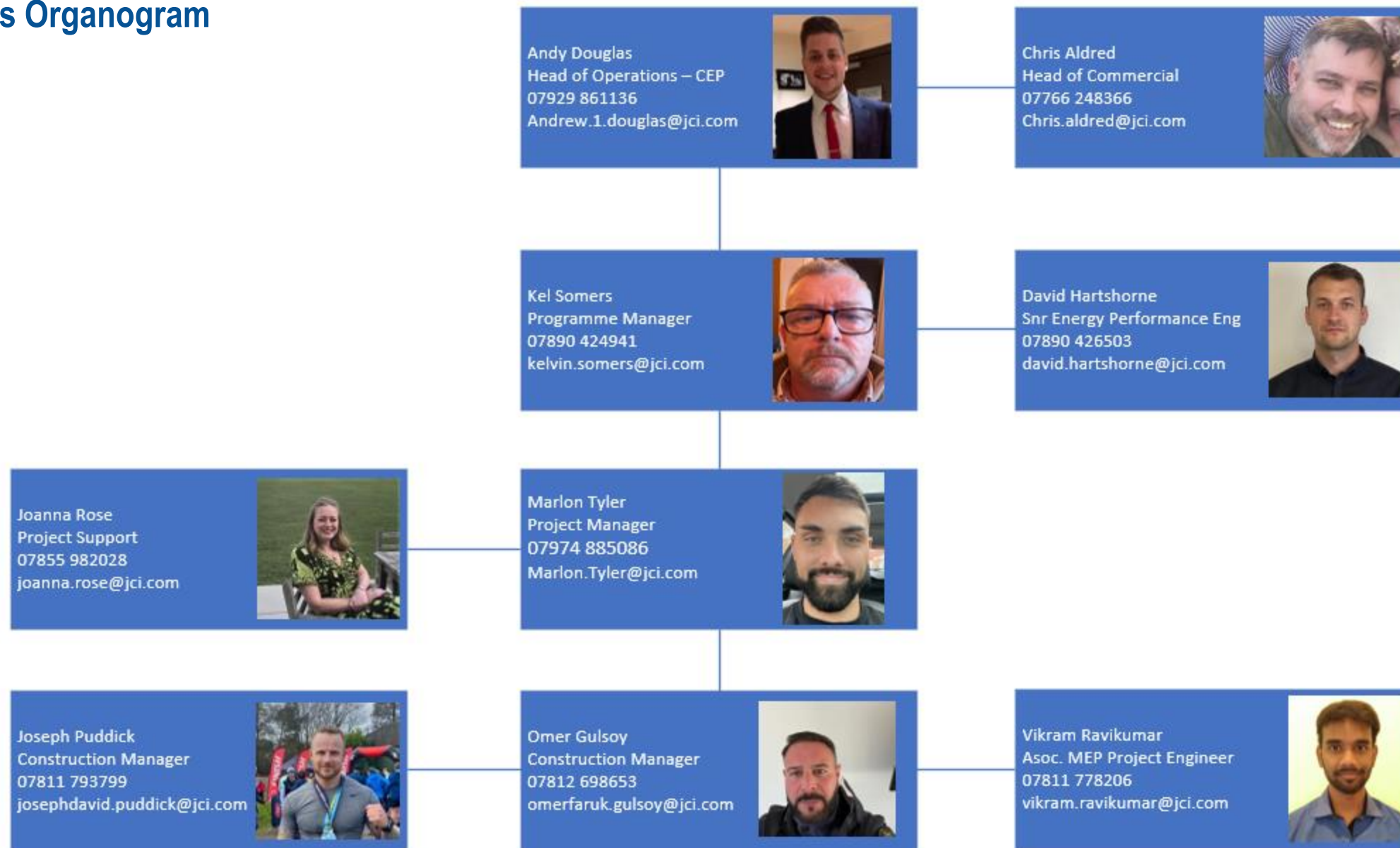
Southwark Diocesan Board Of Education PSDS Close Out Recovery Plan

14/12/23

Project Organogram



Asset Plus Organogram

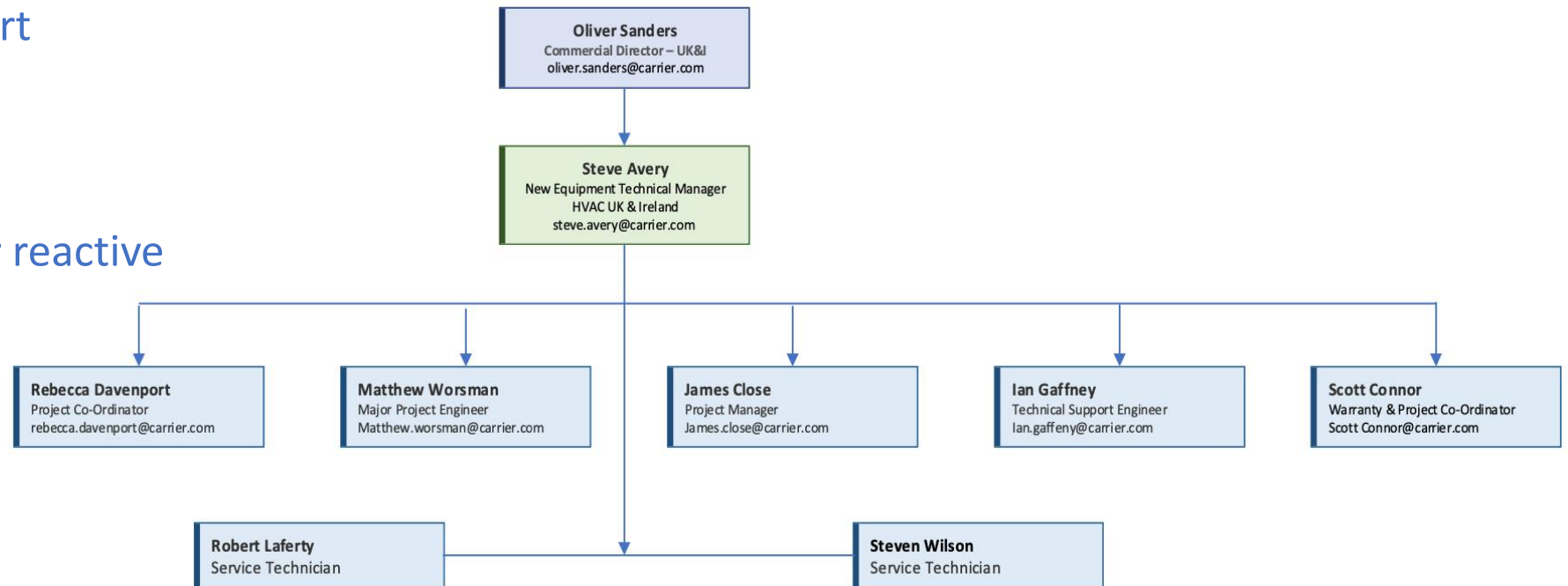


Carrier Organogram



Carrier PSDS Project Organsiational Chart

- Dedicated team to support
- Increase in PM & Admin
- 2no Service engineers for reactive works



Site Splits

- **New contractors brought onboard to support**

- **Precision Engineering**

- 17no sites



- **Arcade**

- 22no sites



- **Axiom**

- 19no PSDS 1, 4no PSDS 3a (following collapse of Macair)



- **K4 Service**

- As standby labour

- **Cepha Controls**

- Control platform specialists



Site Splits – Axiom (PSDS1)



LAM | Immanuel And St Andrew's CofE School



SUR | St Mary's CofE School



St. Matthew's
Church of England Primary School

SUR | St Matthew's CofE School



CRO | St John's CofE School



KIN | Christ Church, Surbiton, CofE School



MER | The Priory CofE School



SWK | St George's CofE School



KIN | St Luke's CofE School

MER | All Saints' CofE School



RCH | Holy Trinity CofE School

LAM | Macaulay CofE School



LEW | St Mary's CofE School



LEW | Trinity CofE School



LEW | St George's CofE School



SUR | Nutfield Church CofE School



LAM | Archbishop Sumner CofE School

LEW | St John Baptist CofE School

Southwark Diocesan
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Site Splits – Arcade (PSDS1)



LEW | St James's CofE School



STN | Wilson's School



STN | St Dunstan's CofE School



WAN | All Saints' CofE School



Saint Cecilia's
Church of England School



CRO | Archbishop Tenison's CofE High School

LAM | St Saviour' CofE School



CRO | Christ Church CofE School



GRN | Christ Church, Shooters Hill, CofE School



SWK | St Mary Magdalene CofE School



LAM | St Andrew's CofE School

LEW | St Bartholomew's CofE School



SWK | The Boutcher CofE School



GRN | Bishop John Robinson CofE School



SWK | St Peter's CofE School



RCH | St Richard's CofE School



WAN | Roehampton Church School



BEX | St Michael's CofE School



WAN | Christ Church CofE School



LEW | All Saints' CofE School



SUR | Reigate Parish CofE School



Site Splits – Precision (PSDS1)



MER | Holy Trinity CofE School



KIN | St John's CofE School

RCH | Christ's School,
Richmond



SWK | St Jude's CofE School



LEW | St Stephen's CofE School



KIN | St Paul's CofE School,
Hook



WAN | Trinity St Mary's CofE School



LEW | Holy Trinity CofE School



CRO | All Saints CofE School



SWK | Peter Hills With St Mary & St Paul CofE School

GRN | St Margaret's CofE School



SUR | St Peter & St Paul's CofE School



SUR | St John's CofE School



LEW | St Michael's CofE School

CRO | The Minster Nursery & Infant CofE School

KIN | St Paul's CofE School,
Kingston Hill

Recent Updates

- Axiom to survey ex MacAir Sites and further sites assigned for completion await survey dates(planned next 2 weeks)
- Commitment from Carrier & Supply chain to survey all sites prior to Christmas shutdown.

Close Out Programme

- PSDS1 - 58no sites
- PSDS3a - 4no sites

- **January** **Completion**

- 10no sites 17%

- **February**

- 14no sites 40%

- **March**

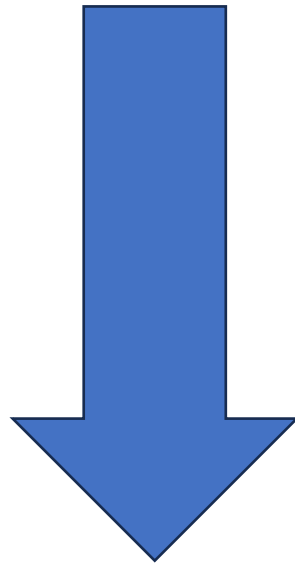
- 18no sites 69%

- **April**

- 12no sites 88%

- **May**

- 7no sites 100%



- Close Out Programme for all 60 sites is in development due to volume of sites outstanding this is still work in progress.
- Asset Plus have issued the “Draft” close out programme to Carrier on 08th November 2023.
- Carrier are working through site surveys, with all sites to be surveyed with new supply chain by 22nd December 2023.
- 6 Week Look Ahead Programme for Jan – Mid Feb locked in based on surveys already complete. (Next Slide)
- Final Close Out Programme to be finalised in early Jan, with target for full COP to be locked down for review with SDBoE W/C 15th Jan 2024.
- Stakeholder comments to be incorporated with final version issued to all parties' W/C 29th Jan 2024.

6 Week Look Ahead Programme

(Carrier)

- **Week 1 - WE 22/12/23**

- Contractor surveys completed (subject to access)
- Review completed surveys, instruct contractors
- Identify “quick win” sites

- **Week 2 - WE 05/01/24**

- Close out plan review

- **Week 3 - WE 12/01/24**

- Works commence – Sites TBC based on wk 1 findings

- **Week 4 - WE 19/01/24**

- Submit close out plan to Asset plus
- Works ongoing – sites tbc

- **Week 5 - WE 26/01/24**

- Works ongoing - handover packs issued for review

- **Week 6 - WE 03/02/24**

- Week 1 identified “quick win” sites handover
- Works ongoing and under review for delivery improvements and delays

Risk Mitigation & Ongoing Management

- Increase in project headcount from A+ with additional programme manager to oversee scheme.
- New team from Carrier with administrative support
- 2no service engineers taken to support reactive callouts
- Long term trusted contractors to Carrier engaged with sites split down based on capacity
- Contractor vetting process carried out again
- EH&S checks in progress
- Escalation points re-identified
- Regular weekly progress meetings

Project Cadence

- Weekly Contractor Meeting held between Asset + & Carrier project teams on a Monday reviewing programme, progress & blockers at site level.
- Weekly Client Project Meeting held between SDBoE & Asset + every Tuesday providing sanitised update.
- Monthly Escalation meeting at director level between Asset + & Carrier.
- Proposed Monthly F2F between SDBoE & Asset + as Escalation Review. (Invitation open to Salix & other SDBoE stakeholders).