Nutfield Church (CE) Primary School
59 Mid Street, South Nutfield
Surrey RH1 4JJ

2026/27 Draft Budget Proposal

Overview of forecasted Expenditure and three year plan

AGENDA

01
Introduction
Overview of the process of budget creation, approval and submission

02
2026/27 Budget Guidance
Recommendations from DfE & LA in planning future revenue and expenditure

03
2026/27 Schools Funding
Provisional funding levels based on formula funding and

04
Forecasted Expenditure
Outlooked expenditure by CFR spend category

05
Three Year Plan
Anticipated revenue and costs including out turn 2025-2028

06
Any Questions
An opportunity to ask questions and give direction on

Introduction

Schools are required to produce a budget plan detailing estimates of expenditure for the forthcoming financial year. Schools must make every effort to balance their budget within the resources they have available to them, as any deficit will require repayment. Schools have no legal powers to set deficit budgets, and the local authority has no power to write off one.

From April 2021 governing bodies have been required to submit a three-year budget forecast each year to confirm schools are undertaking effective financial planning. By using indicative budget and projecting expenditure, the school must estimate its financial position in future years and take appropriate action, where appropriate, to avoid potential deficit.

Governors are, required to formally sign off the school's draft budget for the upcoming financial year. School Business Managers are required to provide an addition 2 year context analysis to ensure that the budgetary measures put in place for the school are sustainable in the mid term.

At this stage the Draft Budget Proposal is an estimation of the likely income and expenditure for the upcoming financial year. It is not just possible but likely that the draft budget will change in some areas as current year projected expenditure moves to actual expenditure.

The Final Budget plan needs to be approved by the Full Governing Body in time for final submission.

Surrey County Council have not yet updated their Section A document which outlines submission deadlines

Link to Guidance Document

2026/27 Budget Guidance

Specific Guidance for Income Funding

To verify 2025/26 funding and estimate funding for 2026/27 and beyond, schools should use the appropriate verification and forecasting tool published by the Schools Funding Team **Not all of these collaterals are yet available from SCC.**

A key consideration for us in 2026/27 is that both committed and uncommitted balances for pupil focused revenues should be declared as balance brought forward.

No funding should be assumed for Holiday Free School meals as this funding remains unconfirmed from DFE

Teacher's Pay Additional Grant has been merged into formula funding thus **we will not assume any additional funding for pay adjustments from September 26**

Whilst there is no commitment to either full or partial funding of Employers National Insurance & LET changes, a cost calculator is available for 26/27 and has therefore been included in the funding calculations

Link to Guidance [Document]

Specific Guidance for Expenditure

Although inflation has reduced, there remains economic uncertainty; this may impact on the costs of resources, pay increases, and the price of contracts and services.

Some inflationary increases in local contracts and supplies are known at school level, and some services may have a greater increase applied to them than others. Where local information is unavailable, it is recommended that schools apply Surrey's corporate rate of inflation for non-salary expenditure, used for departmental budgeting purposes; it is recommended to include a 2% increase in 2025/26. **I have used 3% across the board where increases are not known.**

The decision on the increase in teacher's pay will not be known for definite until 2026. However for the purposes of this draft budget I have assumed a 3% increase in salary for all staff. **I have assumed that any increase will be funded from within Delegated budget**

No further cost of living increases are included for Years 2 and 3, except the full year impact of the September 2026 increase to teachers' pay.

2026/27 Schools Funding

Funding and Income

Control VA
DfE No 3376
E Code ECFE8719

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
PUPIL FOCUSED					
Pupil Focused Revenue Brought Forward Balances					
OB01	Pupil Focused Brought Forward-Committed	6,000	-	-	-
OB01a	Pupil Focused Brought Forward-Uncommitted	67,333	95,144	58,836	36,030
OB01b	Transfer from Community Focused B/fwd		-	-	-
TOTAL		**101,462**	**95,144**	**58,836**	**36,030**
Pupil Focused Revenue Funding & Income					
I01	Funds delegated by the Local Authority	1,074,894	1,063,799	1,077,048	1,076,624
I02	Funding for Sixth Form Students	-	-	-	-
I03	High Needs Top-Up Funding	22,046	22,046	3,228	3,228
I04	Funding for Minority Ethnic Pupils	-	-	-	-
I05	Pupil Premium	31,780	23,440	23,440	23,440
I06	Other Government Grants	-	-	-	-
I07	Other Grants and Payments Received	-	-	-	-
I08a	Income from Letting Premises	-	-	-	-
I08b	Other Income from Facilities & Services	2,840	2,925	3,013	3,103
I09	Income from Catering	-	-	-	-
I10	Rcpts from Supply Teacher Insurance Claims	16,830	-	-	-
I11	Receipts from Other Insurance Claims	-	-	-	-
I12	Income from Contributions to Visits etc.	3,800	4,944	5,029	5,180
I13	Donations and/or Voluntary Funds	3,000	2,500	3,000	3,000
I15	Pupil Focused Extend. Sch Funding/Grants	-	-	-	-
I18	Additional Grant for Schools	55,377	63,157	71,498	71,768
TOTAL		**1,210,567**	**1,182,811**	**1,186,256**	**1,186,343**

Carry Forward is £6.3k lower than previous year representing the 1% teacher's pay burden from 25/26.

Funding for the 2026/27 financial year is set via a number of formula funding calculators which calculates a best estimate of incomes for the coming financial year.

There is a drop in funding for the 2026-27 financial year of £11k due to the reduced numbers of pupils in Yr5&6 vs Prior year.

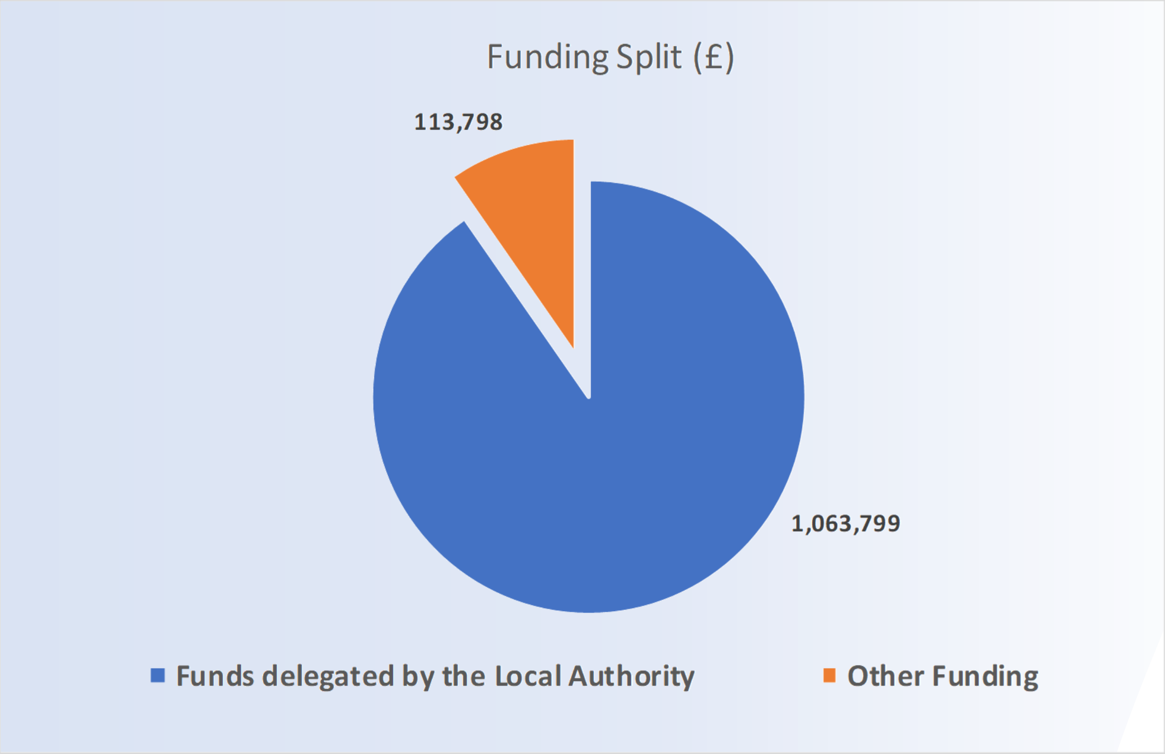
High Needs Top Up Funding is reduced in years beyond 26/27 due to leavers

Pupil premium has dropped due to change in our pupil numbers and the IDACI banding in EYFS

There are no planned Teacher insurance claims for 2026/27

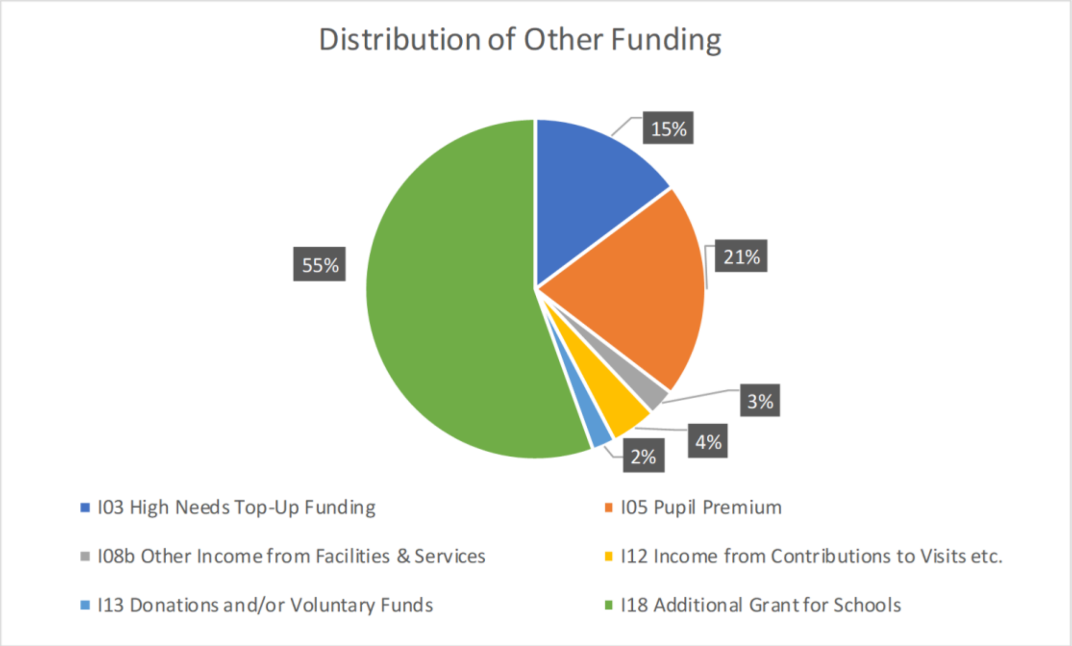
Additional grant numbers are up due to sport premium and School meals.

Funding for 2026/27 - £1,177,597



- High Needs Top Up Funding (£22k) reflects the 4 *EHCP* pupils presently in school
- Pupil Premium (£23.4k) is based on the *Income Deprivation Affecting Children Index* of current pupils postcodes
- Other Income from facilities & services (£63k) is derived from Universal Infant Free School meals (£45k) and Primary PE Grant (£18k)

90% of all funding provided by the LA is via Standard Delegated Funding. This funding is based on current pupil numbers of 203 in October Census. This equates to £5240 per pupil.



Income from Community Focused

COMMUNITY FOCUSED		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
Community Focused Revenue Funding & Income					
I16	Community Focused Sch Funding/Grants		-	-	-
I17	Community Focused Sch Facilities Income	128,000	135,890	141,846	141,846
TOTAL		**128,000**	**135,890**	**141,846**	**141,846**

2025 budgeted income from our wrap around care provision reflects the continued success and popularity of the service.

Assumptions have been made that the current levels of occupancy are maintained and the we continue to be able to implement the same level of control as seen throughout the current academic year.

Our budgetary assumptions include increased staff costs of 3% plus the recent increase in Employer's National Insurance and the impact of the change in the Lower Earnings Threshold. We have also experienced a 30% increase in the cost of food supplies over the last financial year.

No cost increase has been implemented for over 2 years, I am proposing 3% inflationary rise 1n fees from September 2026 in order to maintain the funding levels that flow into the Pupil focused budget.

03

DFC

DFC

DFC should be considered separate from School finance.

Its purpose is to act as a seed fund for capital projects.

The School does not control the DFC fund, it is held on our behalf by Southwark Diocese.

Typically, large capital projects will require a contribution from DFC

LINK TO GUIDANCE DOCUMENT

DFC Balance

Intrest paid against balances Held have totalled £300

£4500 taken as payment in December 2024 is against the future boiler works

2025 Allocation of funding is not yet determined however we should assume that the amount will be around £6.5k

I have already enquired about using DFC to part fund replacement of the perimeter fence which would cost around £10k of our DFC funding balance.

Date	Description	Reference	Revenue (£)	Expenditure	Interest (£)	Running
31/08/2023	DFC 2023/24		£ 6,835.05			**£ 8,489.49**
30/09/2023	Interest				£ 69.24	**£ 8,558.73**
31/12/2023	Interest				£ 114.78	**£ 8,673.51**
31/03/2024	Interest				£ 113.92	**£ 8,787.43**
30/06/2024	Interest				£ 113.61	**£ 8,901.04**
15/07/2024	DFC 2024/25		£ 6,774.30			**£ 15,675.34**
30/09/2024	Interest				£ 188.65	**£ 15,863.99**
20/12/2024	Expenditure/P	936/3376/202		£ 4,500.00		**£ 11,363.99**
31/12/2024	Interest				£ 183.85	**£ 11,547.84**
31/03/2025	Interest				£ 128.72	**£ 11,676.56**

Forecasted Expenditure 2026/27

Overview of Labour Expenditure 2026/27

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
Pupil Focused Staffing					
E01	Teaching Staff	609,592	630,526	649,442	649,442
E02	Supply Teaching Staff	8,500	-	-	-
E03	Education Support Staff	164,564	146,212	149,136	149,136
E04	Premises Staff	41,128	41,793	42,629	42,629
E05	Admin & Clerical Staff	91,352	96,054	97,975	97,975
E06	Catering Staff	-	-	-	-
E07	Costs of Other Staff	27,206	26,181	26,704	26,181
E08	Indirect Employee Expenses	1,772	-	500	-
E09	Development & Training	3,080	5,500	4,080	5,000
E10	Supply Teacher Insurance	7,647	8,500	8,295	8,925
E11	Staff Related Insurance	-	-	-	-
TOTAL		**954,823**	**954,766**	**978,761**	**979,288**

Teaching Staff – Assumption of 3% pay increase from September (£12k). Absorption of centralized Supply teaching into E01 (£4.5k). Assumes Increases in grading for all staff not top of band (£4k).

Educational Support Staff – Reduction in headcount (£18k)

Premises & Admin Staff, a marginal CoL increase allowed (£5k).

Indirect Employee Expenses attributed to one off employee payment.

Training budget increased to accommodate new SLT. Anticipate cost of courses to increase through 2026.

Overview of Other Expenditure 2025/26

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
Pupil Focused Premises					
E12	Building Maintenance & Improvement	15,828	6,215	6,400	6,400
E13	Grounds Maintenance & Improvement	13,170	9,675	9,778	9,778
E14	Cleaning & Caretaking	12,228	11,680	11,455	11,455
E15	Water & Sewerage	2,768	2,823	2,823	2,823
E16	Energy	12,372	12,619	12,619	12,619
E17	Rates	4,716	5,100	5,100	5,100
E18	Other Occupation Costs	8,671	8,844	8,488	8,488
TOTAL		**69,753**	**56,956**	**56,663**	**56,663**
Pupil Focused Supplies & Services					
E19	Learning Resources	43,100	43,860	43,860	43,860
E20	ICT Learning Resources	5,906	6,024	6,024	6,024
E21	Examination Fees		-	-	-
E22	Administrative Supplies	9,854	7,905	7,905	7,905
E23	Other Insurance Premiums	5,589	5,700	5,700	5,700
E24	Special Facilities	-	459	-	-
E25	Catering Supplies	45,432	47,704	47,704	47,704
E26	Agency Supply Teaching Staff	45,376	40,577	26,600	26,600
E27	Bought in Prof. Services - Curriculum	17,751	18,106	18,106	18,106
E28	Bought in Prof. Services - Other	31,224	31,848	31,848	31,848
E30	Direct Revenue Financing		-	-	-
TOTAL		**204,232**	**202,183**	**187,747**	**187,747**

Buildings & Maintenance Costs in 2025 included some exceptional costs (5 yr Fixed, PE Roof etc) Expect this to revert to normal run rate + Inflation

Grounds Maintenance skewed by 3 year SCC tree inspection. Expect run rate + Inflation.

Energy (Expect saving from new boiler + increased use)

Supplies & Services – Inflationary Increases across the board except:

Agency Teaching staff reduction in cost due to end of Mat leave.

Notes and Considerations for Funding & Expenditure

3 year planned numbers for delegated funding are displayed as flat in years 2 & 3 of the plan. This is due to the way that the funding calculations work and should be viewed as a guide only but assumes Yr R intake as 30 ap.

High needs top up assumes only what can be seen at this stage, any new EHCP pupils will be in addition to this and may come into budget mid-year.

Key drivers to the expenditure plan are Staff Costs which account for 84% of all expenditure across Employees and Supply.

Significant unexpected cost over-runs on either grounds or premises maintenance may move the numbers in year vs plan but cannot be included. There is an amount in the plan for general maintenance.

05

Our Three Year Financial Plan

Three Year Plan - Financial Summary (Pupil Focused)

Our three Year plan sets out a roadmap for the continued financial security of the school and underlines the continued financial prudence and ongoing diligence within the SLT to maximise revenues and limit expenditure.

We continue to have a “3 year carry forward” however this is impacted in pupil focused by a decline in numbers of both Pupils on roll and EHCP.

Revenue funding grows in line with inflation for 1 year and is flat in year 3 as per the guidance from SCC. The slight funding decline in 2027/28 is due to 2 EHCP leavers in August 27 which reduces the overall funding by £20k.

Staffing costs are boardy in line with prior year due to maternity before stepping up in line with inflation

Supplies and services experiences is flat to prior year with exceptional items removed and inflation applied. .

Carry forward is reduced as 2025/26 experiences a very slight deficit in current year. (Assumes no transfer from community funded as yet)

As a result the balance to carry forward still looks healthy by year 3 and will enable significant reinvestment into the school. Through Community Ftransfer. unded

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
	PUPIL FOCUSED				
	Pupil Focused Revenue Brought Forward Balances				
	TOTAL	**101,462**	**95,144**	**58,836**	**36,030**
	Pupil Focused Revenue Funding & Income				
	TOTAL	**1,210,567**	**1,182,811**	**1,186,256**	**1,186,343**
		Current Year 2025-26	**Year 1** 2026-27	**Year 2** 2027-28	**Year 3** 2028-29
	Pupil Focused Staffing				
	TOTAL	**954,823**	**954,766**	**978,761**	**979,288**
	Pupil Focused Premises				
	TOTAL	**69,753**	**56,956**	**56,663**	**56,663**
	Pupil Focused Supplies & Services				
	TOTAL	**204,232**	**202,183**	**187,747**	**187,747**
	TOTAL - Pupil Focused Revenue Expenditure	**1,228,808**	**1,213,905**	**1,223,171**	**1,223,698**
	Pupil Focused Revenue Balances At Year-End				
	Balance Brought Forward from Previous Yrs	101,462	95,144	58,836	36,030
	In-Year Surplus (Deficit)	(18,241)	(31,094)	(36,915)	(37,355)
B01/02	**Total Balance To Carry Forward**	**83,221**	**64,050**	**21,921**	**(1,325)**
	In-year Surplus(Deficit) as a % of b/f balance	**-18.0%**	**-32.7%**	**-62.7%**	**-103.7%**
B01	*Committed Balance*		-	-	-
B02	*Uncomitted Balance*	*95,144*	*58,836*	*36,030*	*13,304*
	Total Balance to Carry Forward	***95,144***	***58,836***	***36,030***	***13,304***

Three Year Plan - Financial Summary (Community Focused)

COMMUNITY FOCUSED		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
Community Focused Revenue Brought Forward Balances					
OB02	Community Focused Brought Forward	171,670	217,812	213,444	255,630
OB02a	Transfer to Pupil Focused Brought Forward		-	-	-
TOTAL		**171,670**	**217,812**	**213,444**	**255,630**
Community Focused Revenue Funding & Income					
I16	Community Focused Sch Funding/Grants		-	-	-
I17	Community Focused Sch Facilities Income	128,000	135,890	141,846	141,846
TOTAL		**128,000**	**135,890**	**141,846**	**141,846**
Community Focused Revenue Expenditure					
E31	Community Focused School Staff	70,688	82,283	86,630	88,237
E32	Community Focused School Costs	11,800	11,833	13,030	11,600
TOTAL		**82,488**	**94,116**	**99,660**	**99,837**
Community Focused Revenue Balances At Year-End					
	Balance Brought Forward from Previous Yrs	171,670	217,812	213,444	255,630
	In-Year Surplus (Deficit)	45,512	41,774	42,186	42,009
B06	**Balance to Carry Forward**	**217,182**	**213,444**	**255,630**	**297,639**

Outturns for the current financial year are looking healthy in Community Focused and will be an important enabler in continuing to offer investment in exciting capital and educational projects.

In year surpluses across all three years are flat aside from a 3% inflationary proposed to partially offset increased costs.

There is however a gradual decrease in the profitability of Ark over time, dropping from 36% GP in 25/26 to around 29.5% by 2028.

Community focused staff costs are set to rise at the rate of inflation.

Similarly Other costs (E32), chiefly the cost of food & provisions are set to rise slightly above the rate of inflation over the period.

Good margins, if maintained will continue to develop an excellent reserve which could be used for reinvestment.

What does all that actually mean?

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
PUPIL FOCUSED					
Pupil Focused Revenue Brought Forward Balances					
TOTAL		**101,462**	**95,144**	**58,836**	**36,030**
Pupil Focused Revenue Funding & Income					
TOTAL		**1,210,567**	**1,182,811**	**1,186,256**	**1,186,343**
TOTAL - Pupil Focused Revenue Expenditure		**1,228,808**	**1,213,905**	**1,223,171**	**1,223,698**
Pupil Focused Revenue Balances At Year-End					
	In-Year Surplus (Deficit)	(18,241)	(31,094)	(36,915)	(37,355)
B01/02	**Total Balance To Carry Forward**	**83,221**	**64,050**	**21,921**	**(1,325)**
	In-year Surplus(Deficit) as a % of b/f balance	**-18.0%**	**-32.7%**	**-62.7%**	**-103.7%**
B01	*Committed Balance*		-	-	-
	Total Balance to Carry Forward	***95,144***	***58,836***	***36,030***	***13,304***

		Current Year 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29
COMMUNITY FOCUSED					
Community Focused Revenue Brought Forward Balances					
TOTAL		**171,670**	**217,812**	**213,444**	**255,630**
Community Focused Revenue Funding & Income					
TOTAL		**128,000**	**135,890**	**141,846**	**141,846**
Community Focused Revenue Expenditure					
TOTAL		**82,488**	**94,116**	**99,660**	**99,837**
Community Focused Revenue Balances At Year-End					
B06	**Balance to Carry Forward**	**217,182**	**213,444**	**255,630**	**297,639**
TOTAL Brought Forward		**273,132**	**300,403**	**311,083**	**316,354**
Total Revenues		**1,338,567**	**1,318,701**	**1,328,102**	**1,328,189**
Total Expenditure		**1,311,296**	**1,308,021**	**1,322,831**	**1,323,535**
Total to Carry Forward		**300,403**	**311,083**	**316,354**	**321,008**

The separation of Pupil-Funded revenue and expenditure from Community-Funded is a strict requirement in UK school accounting, primarily driven by three key principles: Accountability, Regulatory Compliance, and Transparency.

However, to all intents and purposes it is all still public money and should be considered in the round when deciding financial strategy and investment.

Our Carry forward across both Pupil and Community is likely to be £300k. This is set to rise as we continue to make profit from wraparound care.

Total reserves can be considered if they are above 8% of Delegated budget which for us means and figure above £85k. We should therefore consider allocating our reserves to capital projects in the school.

Any Questions?